

GOLEAN

Lean infected

Initial situation:

For a sustainable and permanent culture of improvement, our client worked with us to build a complete lean organization. In the meantime, we have trained and educated several hundred employees.

Procedure:

What makes this network successful are the following lived and demanded principles: Each Lean Multiplier has to carry out a project every year, which on average saves 15.000€ per year. The multipliers are supported and promoted by the local Lean Manager. Lean audits and the support of the central OPEX department ensure sustainability.

As part of the annual Lean Audit, the main topics „projects“ and „further promotion“ of the company's own lean resources receive audit points. The „Lean“ culture is also taken very seriously by the local managing directors, as the sum of the successes in previous years has proven that Lean works.

No one can hide here, since the managers are also audited with regard to their understanding of Lean.

In addition to this lean training offensive, we also helped set up the lean training center. Since then, managers have been invited here every year to brush up on the main lean topics.

„People“ successes:

In conclusion: all successfully „infected“ with Lean!

„Process“ successes:

The sum of all trained Lean Multipliers reaches annually several hundred thousand Euro savings in the entire company!



Facts - Figures - Data

Industry sector:	Mechanical Engineering
Employees:	3.900
Area:	cross-sectoral
Duration:	3,5 years
Location:	Europe-wide

Successes:

- + Training of > 40 Lean Managers
- + Training of > 250 Lean Multipliers
- + Establishment of a Europe-wide Lean Network (Knowledge Sharing)
- + Benchmark Partner **GOLEAN**

Topic excerpt:

- + Value Creation & Waste
- + 5S (order and cleanliness)
- + Visualization & Standardization
- + Value stream analysis and design
- + Process Synchronization (JIT)
- + Preventive Maintenance (TPM)
- + Quality Management (TQC)
- + Train The Trainer Education